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IT & Software Market Update

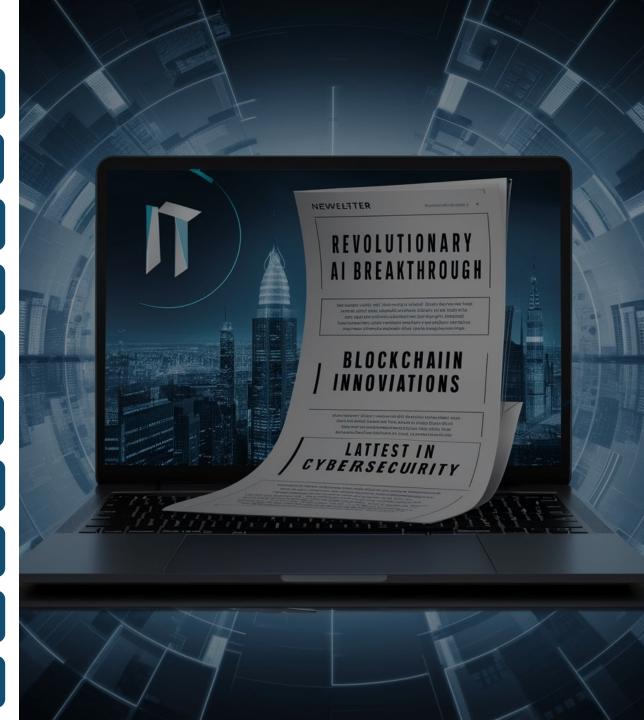
April 2025

By Madhur Duggar

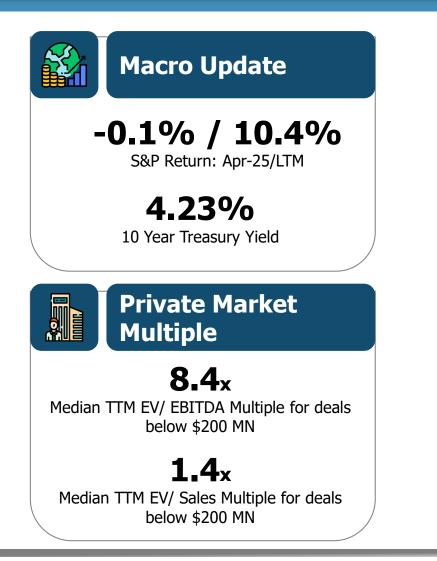
madhur@excendio.com

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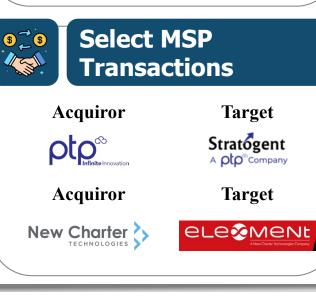
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Conference Speak

MSP Valuations have held in Q1 2025 but macro uncertainty is growing. This has led to longer due diligence from buyers and fewer buyers willing to extend valuation. Seller expectations have yet to reset.





12.4_x Managed Services TTM EV/ EBITDA Multiple

6.3x SaaS TTM Revenue Multiple



Latest Episode: What Does a Best-In-Class MSP Look Like?

In this episode of M&A Insights, I sit down with Peter Kujawa, EVP and GM at Service Leadership & deep dive into MSP best practices. Excendio is actively working with several strategic and PE buyers looking to make MSP acquisitions. Please see below for details for a
selected number of searches and contact us if you are looking to exit or acquire and have a profile that fit these criteria.

KS MSP: Founder-owned Kansas MSP looking to acquire \$1MN-\$3MN Revenue MSP out of Kansas/Missouri.

Utah MSP: Founder-owned MSP looking to acquire \$1-\$5MN Revenue MSP with Healthcare and Technology focus.

NY MSP: NY MSP looking to divest \$3MN Revenue MSP with strong focus around non-profits.

CO MSP: PE-backed MSP looking to acquire \$500K+ EBITDA MSP out of the Denver, CO area.

PE-backed MSP looking to acquire \$500K+ EBITDA MSP with Muni focus. Region agnostic.

In addition to these selected searches, Excendio has several standing buyer assignments with major MSP integrators with varying
acquisition models. Please contact us if you wish to learn more about our partnerships and how we can assist you with exits and
acquisitions. Excendio works on both buy-side and sell-side assignments and on a contingency-fee basis.

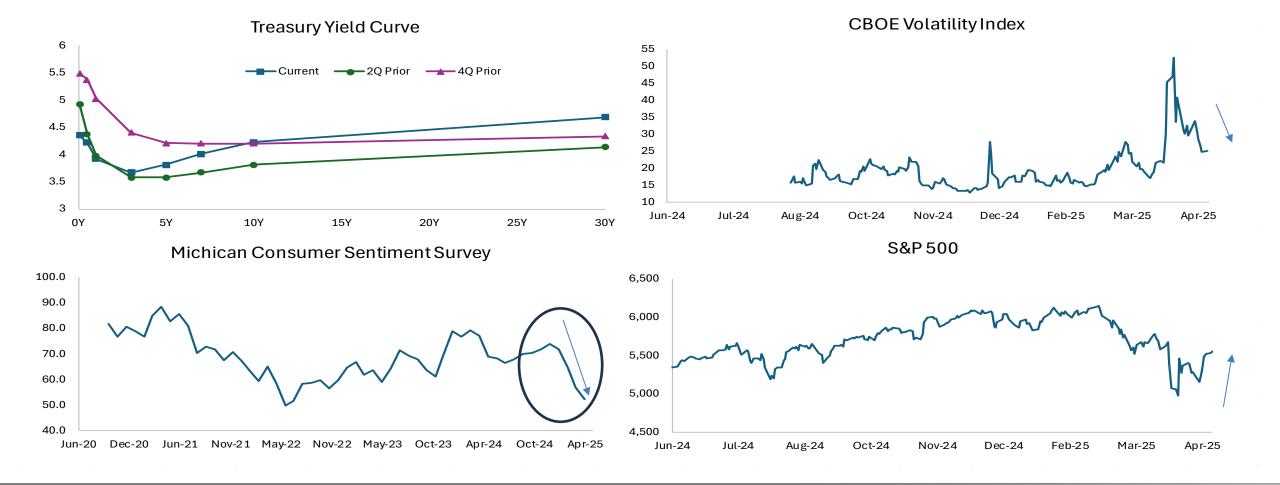
The MetLife and US Char	mber of Commerce Small B	Business Index – Q1 2025	
On The Economy	On Inflation	On Tariffs	On Growth
29% of SMB owners believe the economy is good or better than good. Down three points from last quarter	58% of of SMBs cite inflation as a top concern, its highest level since tracking began	72% SMBs believe tariffs will have a negative impact on their business - Vistage Small Business CEO Confidence Index	69% of SMBs expect next year's revenues to increase. Down three points from last quarter
On Revenues	On Liquidity	On Hiring	On Overall Health
35% of SMBs cite revenues as a challenge, up 10 points from last quarter	66% of SMBs say they are comfortable with their cash flow. Down six points from last quarter	67% SMBs say they would be more likely to hire an entry-level employee with previous leadership experience	63% of SMBs say their business is in good health this quarter. Down four points from last quarter

The Small Business Techr	nology Use Survey 2025 R	esults on AI	
58% of SMB owners are actively deploying AI tools in their business.	82% of SMBs who are using AI have adopted the technology in the last 2-years and 35% started using AI in the past year.	82% of SMB owners believe that leadership on AI is essential to the future	90% of SMBs state AI tools have been key to business growth. 50% say they are very important
70% of SMBs expect to increase AI-related spending over the next 12 months	27% of SMBs use AI tools for cybersecurity, 15% for facial detection for security, 15% for software help desks	44% of SMBs mention using AI-driven time and cost savings to enhance customer engagement and retention	24% SMBs mention they were able to boost wages and benefits for employees thanks to AI efficiencies.

Equity markets recovered in April as tariff fears receded somewhat. However, consumer sentiment has not recovered.

		Current	As of	1Y Ch	1Y % Ch	Current	Hist. Avg	1Q Prior	2Q Prior	3Q Prior	4Q Prior
RATES, INFLATION AND UNEMPLOYMENT											
10y Constant Maturity Tsy Yield	DGS10	4.23	4/28/2025	-0.40	-8.6	4.23	3.30	4.58	3.81	4.36	4.20
CoreCPI	FPCPITOTLZGUSA	2.41	3/1/2025	-1.06	-30.7	2.41	2.58	2.87	2.43	2.97	3.47
Unemployment Rate	UNRATE	4.20	3/1/2025	0.30	7.7	4.20	5.68	4.10	4.10	4.10	3.90
Initial Claims 4-week MA	IC4WSA	220.25	4/19/2025	6.50	3.0	220.25	374.14	222.25	225.00	237.25	215.75
Nonfarm Payroll Change (Unrevised)		228.00	3/1/2025	-18.00	-7.3	228.00	139.91	323.00	240.00	87.00	246.00
INDEXES AND INDICATORS											
Sahm Recession Indicator	SAHMREALTIME	0.27	3/1/2025	-0.03	-10.0	0.27	0.49	0.40	0.50	0.43	0.30
Michigan Consumer Sentiment	MICH	52.20	4/1/2025	-16.90	-0.2	52.20	82.68	71.80	70.10	68.20	79.40
Chicago National Financial Conditions Index	NFCI	-0.43	4/18/2025	0.07	-13.3	-0.43	-0.35	-0.58	-0.55	-0.54	-0.51
MARKETS											
S&P 500	SP500	5560.83	4/29/2025	525.14	10.4	5560.83	-	5881.63	5762.48	5460.48	5254.35
NASDAQ	NASDAQCOM	17366.13	4/28/2025	1383.05	8.7	17366.13	-	19310.79	18189.17	17732.60	16379.46
VIX	VIXCLS	25.15	4/28/2025	10.48	71.4	25.15	19.89	17.35	16.73	12.44	13.01
ICE Corp BBB OAS	BAMLC0A4CBBB	1.31	4/28/2025	0.18	15.9	1.31	2.01	1.02	1.16	1.17	1.15
ICE Corp HY OAS	BAMLH0A0HYM2	3.73	4/28/2025	0.57	18.0	3.73	5.43	2.92	3.03	3.18	3.12
DELINQUENCIES											
Consumer Loan Delinquency	DRCLACBS	2.75	10/1/2024	0.14	5.4	2.75	2.83	2.73	2.68	2.61	2.52
Credit Card Delinquency	DRCCLACBS	3.08	10/1/2024	-0.02	-0.6	3.08	3.45	3.20	3.17	3.10	2.94
Single Family Mortgage Delinquency	DRSFRMACBS	1.77	10/1/2024	0.07	4.1	1.77	4.30	1.74	1.71	1.70	1.72
Commercial Real Estate Loan Delinquency	DRCRELEXFACBS	1.57	10/1/2024	0.40	34.2	1.57	2.34	1.51	1.21	1.17	1.05
Business Loan Delinquency	DRBLACBS	1.28	10/1/2024	0.25	24.3	1.28	1.78	1.18	1.12	1.03	0.98

Equity markets rallied back in April, however, consumer sentiment has yet to recover as inflation concerns persist



*Source: Federal Reserve, Yahoo Finance.

Valuation	Valuation multiples have held thus far with larger sized MSP transactions trading at a premium, however, investor uncertainty is making them less willing to extend valuations
Key Criteria for Buyers	Key qualitative criteria for buyers include seller trustworthiness, owner dependency, non-owner led sales engine, well established managerial roles and responsibilities
Consolidation	Consolidation continues to be a big theme at the higher end of the market (EBITDA > \$500K), however, startup MSPs continue to fill the void.
Commoditization of IT	IT services are fully commoditized with 92% of MSPs selling the same 20 core services from 2,500+ stacks. AI will accelerate this trend – Source: Channel Program
Economic Uncertainty	Macro uncertainty is growing leading to longer due diligence from buyers and fewer buyers willing to extend valuation. Seller expectations have yet to reset.
Key Reasons to Sell	MSPs that have growth plateauxed should look to exit into a faster growing MSP.
Inorganic growth criteria	M&A Needs to be a Core Competency for fims looking to grow inorganically: Need M&A playbook, Integration scorecard, Cultural alignment, Customer protection, Target reputation, Diligence checklist

Software SaaS Valuation – Public Market Multiples

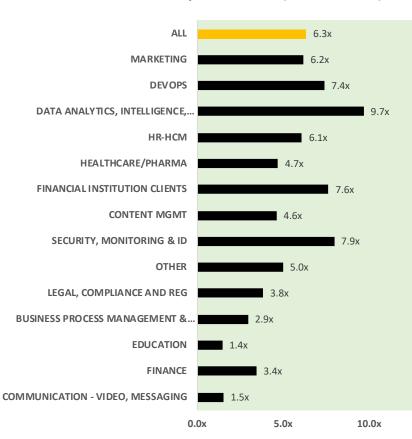
The aggregate SaaS TTM Revenue Multiple contracted about 0.74 pts in March 2025 to 6.33x from 7.07x in February 2025.

ACOUISITIONS

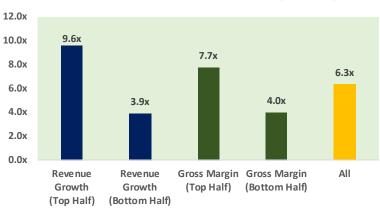
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- SaaS TTM multiple contracted with the broad stock market also contracting in the first quarter. S&P 500 decreased 5.8% in March & 4.6% in the first quarter.
- Sector Mattered: Multiples contracted for Horizontals like Devops, Data Analytics, Marketing and expanded for Education, Finance.
- **Quality Mattered:** The difference in multiples between Top Half and Bottom Half companies by Revenue growth and Gross Margin remained about the same compared to last month at about **5.7x** and **3.8x** respectively.

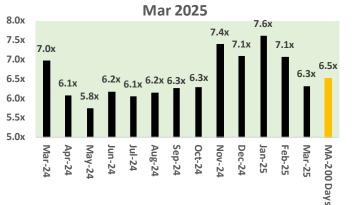
Revenue Xs By SaaS Sector (ME Mar 2025)



SaaS Revenue Xs (ME Mar 2025) By Quality



Recovery in SaaS Revenue Xs Stalled in



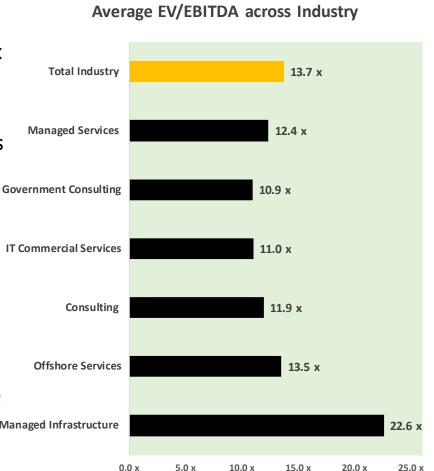
IT Services Valuation – Public Market Multiples

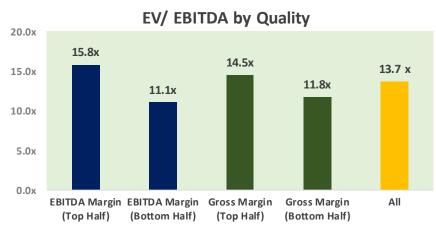
 The aggregate IT Services TTM EBITDA Multiple contracted about 0.9x pts in March 2025 to 13.7x from 14.6x in February 2025.

ACOUISITIONS

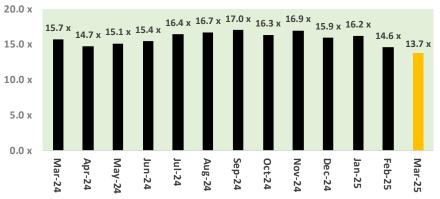
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- Multiples contracted by 2.7x, 1.2x pts for Managed Infrastructure, Offshore Services in March.
- The EV/ EBITDA Multiple for Top half of companies with above average EBITDA and Gross margins traded at higher multiples compared with the bottom half a theme we see for the SaaS sector as well.
- The 52-week high EV/EBITDA multiple trades at ~19% above the multiple Managed Infrastructure for March 2025.





Monthly EV/EBITDA Multiple Trend



YTD M	edian EV/EBI	TDA and EV/Revenue multiples	stand	at 30.4	x and 2.	7	
YTD M	edian EV/EBI ⁻	TDA and EV/Revenue multiples	s for dea	als less	than \$2	00MN stand at 8.4	x and 1.4x respectively.
Date	Target	Acquiror(s) / Investor(s)	Deal Size (US\$mn)	EV/ EBITDA	EV/ Revenue	Sector	Target Business Description
Apr-24	Red Lion Controls, Inc.	HMS Networks AB (publ) (OM:HMS)	345	NA	2.7x	Electronic Equipment and Instruments	Target manufactures communication, monitoring, and control products for industrial automation and networking.
Apr-24	CAM2 Technologies, LLC	908 Devices Inc. (NASDAQGM:MASS)	76	NA	5.6x	IT Consulting and Other Services	Target offers IT consulting services.
May-24	MTL Holdings, Inc.	Carlisle Companies Incorporated (NYSE:CSL)	413	NA	3.1x	Technology Distributors	Target manufactures Plastic Products, Specializing In Flat Panels (100%).
May-24	ZeroFox Holdings, Inc.	Haveli Investment Management LLC; Haveli Investments Software Fund I, L.P.	323	NA	1.4x	Systems Software	Target engages in the provision of software-as-a-service-based external cybersecurity solutions.
May-24	Map Dynamics, LLC	ARway Corporation (CNSX:ARWY)	1	4.2x	0.9x	Application Software	Target develops and offers self-service event management tools through its event home base technology.
Jun-24	Transphorm, Inc.	Renesas Electronics Corporation (TSE:6723)	337	NA	18.0x	Semiconductors	Target develops, manufactures, and sells semiconductor components for high voltage power conversion applications
Jun-24	Model N, Inc.	Vista Equity Partners Management, LLC	1,161	117.9x	4.5x	Application Software	Target provides cloud revenue management solutions for life sciences and high-tech companies in the United States and internationally.
Jun-24	TSR, Inc.	-	20	7.8x	0.2x	IT Consulting and Other Services	Target operates as a staffing company in the United States. It primarily focus on recruiting information technology (IT) professionals.
Jul-24	VectorVMS1 LLC	PIXID SAS	50	NA	4.4x	Application Software	Target operates as a vendor management platform
Jul-24	Everbridge, Inc.	Thoma Bravo, L.P.; Thoma Bravo Discover Fund IV, L.P.	1,518	96.8x	3.4x	Application Software	Target operates as a software company that enables customers to anticipate, mitigate, respond to, and recover from critical events in North America and internationally.
Jul-24	Inrad Optics, Inc.	Luxium Solutions, LLC	17	7.2x	1.3x	Electronic Components	Target manufactures and sells glass, crystal, and metal based optical components, and sub-assemblies. The company offers UV-IR optics and assemblies
Jul-24	DecisionPoint Systems, Inc.	Barcoding, Inc.	86	12.5x	0.8x	IT Consulting and Other Services	Target designs, consults, and implements mobility-first enterprise solutions and retail solutions centered on point-of-sale systems and services.

Private Market Multiples Selected M&A Deals (TTM March 2025)

Date	Target	Acquiror(s) / Investor(s)	Deal Size (US\$mn)	EV/ EBITDA	EV/ Revenue	Sector	Target Business Description
Jul-24	Blockware Mining, LLC	Riot Platforms, Inc. (NASDAQCM:RIOT)	140	NM	NM	Application Software	Target operates as a bitcoin mining company, provides bitcoin mining infrastructure and colocation services.
Jul-24	MariaDB plc	K1 Investment Management, LLC; Mdk Limited Partners; K5 Private	63	NA	1.0x	Systems Software	Target operates as a cloud database company.
Jul-24	AuditBoard, Inc.	HgCapital LLP; HgCapital Trust plc (LSE:HGT); Hg Saturn 3 LP	3,000	NA	15.0x	Application Software	Target operates as a cloud database audit, risk, and compliance management software company.
Aug-24	Altium Limited	Renesas Electronics Corporation (TSE:6723)	5,735	60.3x	20.7x	Application Software	Target develops and sells computer software for the design of electronic products.
Aug-24	Starfish Associates, LLC	Persistent Systems, Inc.	21	NA	2.5x	Application Software	Target operates as a application software company.
Aug-24	Sendrcrypt Technologies Inc	eMudhra INC	3	NA	6.0x	IT Consulting and Other Services	Target operates as an email security product and solutions company.
Aug-24	Micromeritics Instrument Corporation	Malvern Panalytical Limited	683	NA	5.8x	Electronic Equipment and Instruments	Target manufactures and markets materials characterization analytical laboratory instrumentation and services.
Sep-24	CompoSecure, Inc.	Resolute Holdings I, LP	372	9.7x	3.5x	Technology Hardware, Storage and Peripherals	Target manufactures and designs metal, composite, and proprietary financial transaction cards in the United States and internationally.
Sep-24	Strong Global Entertainment, Inc.	Fundamental Global Inc. (NASDAQGM:FGF)	4	15.0x	0.5x	Electronic Equipment and Instruments	Target manufactures and distributes large format projection screens and custom screen support structures.
Oct-24	Altek Electronics, Inc.	Cyient DLM Inc.	29,200	NA	0.8x	Electronic Manufacturing Services	Target manufactures printed circuit board (PCB) assemblies and box builds.
Oct-24	Griid Infrastructure Inc.	CleanSpark, Inc. (NASDAQCM:CLSK)	1,62,506	NA	7.7x	Application Software	Target operates as a vertically integrated bitcoin mining company.
Oct-24	GSE Systems, Inc.	Pelican Energy Partners LP; Pelican Energy Partners III LP	16,879	NA	0.4x	Application Software	Target engages in the provision of professional and technical engineering services, staffing services, and simulation software to clients.
Oct-24	Infusion Software, Inc.	Thryv Holdings, Inc. (NASDAQCM:THRY)	80,000	NA	0.9x	Application Software	Target develops and operates email, sales, and marketing automation software.

Date	Target	Acquiror(s) / Investor(s)	Deal Size (US\$mn)	EV/ EBITDA	EV/ Revenue	Sector	Target Business Description
Oct-24	PowerSchool Holdings, Inc.	Onex Corporation (TSX:ONEX); Vista Equity Partners Management, LLC; Bain Capital Private Equity, LP; Onex Partners Manager LP	54,03,378	37.7x	7.5x	Application Software	Target offers cloud-based software to the K-12 education market in the US.
Oct-24	Squarespace, Inc.	General Atlantic Service Company, L.P.; Accel Partners; Permira Advisers LLC; Accel Growth Fund, L.P.; Accel Growth Fund Strategic Partners L.P.; Accel Growth Fund Investors 2010 L.L.C.;	73,05,908	55.7x	6.6x	Internet Services and Infrastructure	Target operates platform for businesses and independent creators to build online presence.
Oct-24	T Stamp Inc.	DQI Holdings Inc.	300	NA	2.3x	Systems Software	Target develops and markets identity authentication software solutions for government and enterprise partners.
Oct-24	TheoremReach, Inc.	RIWI Corp. (TSXV:RIWI)	3,400	7.9x	0.9x	Application Software	Target operates in the digital market research space.
Nov-24	Instructure Holdings, Inc.	KKR & Co. Inc. (NYSE:KKR); Dragoneer Investment Group, LLC; KKR North America Fund XIII SCSp	4,604	22.9x	7.9x	Application Software	Target provides cloud-based learning, assessment, development, and engagement systems worldwide.
Nov-24	Iteris, Inc.	Almaviva, S.p.A.	322	30.4x	1.8x	Electronic Equipment and Instruments	Target provides intelligent transportation systems technology solutions.
Dec-24	Fiery, LLC	Seiko Epson Corporation (TSE:6724)	569	NA	2.9x	Technology Hardware, Storage and Peripherals	Target develops digital printing solution and workflow software.
Dec-24	Ascent, LLC	WESCO International, Inc. (NYSE:WCC)	185	NA	1.6x	Internet Services and Infrastructure	Target provides solutions for the design, engineering, construction, and operation of data centers.
Dec-24	Micropac Industries, Inc.	Teledyne Technologies Incorporated (NYSE:TDY)	56	9.0x	1.5x	Electronic Components	Target designs, manufactures, and distributes various types of microelectronic circuits.
Jan-25	Intelliswift Software, Inc.	L&T Technology Services LLC	110	NA	1.1x	IT Consulting and Other Services	Target operates as an IT solutions and services provider
Jan-25	Cepton, Inc.	Koito Manufacturing Co., Ltd. (TSE:7276)	114	NA	11.3x	Electronic Equipment and Instruments	Target provides lidar-based solutions for automotive, smart cities, smart spaces
Jan-25	Smartsheet Inc.	Vista Equity Partners Management, LLC; Blackstone Inc. (NYSE:BX); Platinum Falcon B 2018 Rsc Ltd; Vista Equity Partners Fund VIII; Blackstone Capital Partners IX (Lux) SCSP; Blackstone	7,283	NA	7.4x	Application Software	Target provides enterprise platform to plan, capture, manage, automate, and report on work for teams and organizations
Jan-25	SmartCover Systems, Inc.	Badger Meter, Inc. (NYSE:BMI)	185	NA	5.3x	Electronic Equipment and Instruments	Target develops real-time remote monitoring system and data analysis systems for water and wastewater industries

Date	Target	Acquiror(s) / Investor(s)	Deal Size (US\$mn)	EV/ EBITDA	EV/ Revenue	Sector	Target Business Description
Feb-25	SecureWorks Corp.	Sophos, Inc.	818	NA	2.4x	Systems Software	Target provides technology-driven information security solutions
Feb-25	Brightcove Inc.	Bending Spoons S.p.A.; Bending Spoons US Inc.	231	271.8x	1.2x	Internet Services and Infrastructure	Target provides cloud-based streaming services
Feb-25	Zuora, Inc.	GIC Special Investments Pte. Ltd.; Silver Lake Technology Manage	853	NA	2.7x	Application Software	Target provides a monetization suite for modern businesses to help companies launch and scale new services
Feb-25	HashiCorp, Inc.	International Business Machines Corporation (NYSE:IBM)	6,720	NA	11.6x	Application Software	Target engages in the provision of multi-cloud infrastructure automation solutions worldwide
Feb-25	Emcore Corporation	Aerosphere Power Inc.	43	NA	0.5x	Communications Equipment	Target designs and manufactures fiber optic gyro, ring laser gyro, and quartz micro- electromechanical system inertial sensors
Feb-25	Infinera Corporation	Nokia Oyj (HLSE:NOKIA)	2,321	40.9x	1.4x	Communications Equipment	Target manufactures and sells semiconductors, networking equipment, optical semiconductors, software, and services worldwide
Feb-25	Matterport, Inc.	CoStar Group, Inc. (NASDAQGS:CSGP)	1,787	NA	10.7x	Application Software	Target turns any space into an accurate, immersive digital twin for design, operations, and marketing
Mar-25	Aspen Technology, Inc.	Emerson Electric Co. (NYSE:EMR)	7,351	37.2x	15.0x	Application Software	Target provides industrial software that focuses on helping customers in asset-intensive industries
Mar-25	Stronghold Digital Mining, Inc.	Backbone Mining Solutions LLC	150	NA	2.5x	Application Software	Target is a a crypto asset mining company
Mar-25	Altair Engineering Inc.	Siemens Product Lifecycle Management Software Inc.	10,139	120.5x	15.8x	Application Software	Target develops and offers software and cloud solutions in the areas of simulation, high- performance computing, data analytics, and AI
Mar-25	Intevac, Inc.	Seagate Technology Holdings plc (NASDAQGS:STX)	64	NA	1.0x	Technology Hardware, Storage and Peripherals	Target engages in the designing, developing, and manufacturing thin-film processing systems
	25th Percentile Median 75th Percentile			9.3x 30.4x 58.0x			



- Stratogent is an IT company specializing in cloud hosting, cybersecurity and regulatory compliance solutions based out of San Mateo, CA.
- This strategic acquisition strengthens PTP's ability to deliver tailored, ٠ high-performance solutions to its growing portfolio of biotechnology and life-science clients.
- *Source: Crunchbase, Cap IQ.

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- Element Technologies is a IT and consulting firm specializing in ٠ managed IT services, cybersecurity, AI and document management, particularly in the legal sector. Based in Bloomington, MN.
- This acquisition by New Chapter Technologies will significantly ٠ enhance Element's abilities to expand their services and improve response times for clients across the United States.

Excendio Advisors

Our Past Transactions IT M&A





Acquiror – Cyber Advisors LLC

Target – eDot LLC

- Cyber Advisors, LLC acquired eDot, LLC. Excendio served as eDot's exclusive financial advisor for this successful transaction.
- eDot founded in Wheeling more than 20 years ago specializes in Managed Services, Cyber Security, Backup Systems, IT Consulting & Hardware/ Software sales and support.
- Cyber Advisors is a prominent provider of cyber security and technology solutions.
- This acquisition will help eDot LLC in offering products & services to their 150+ clients.
- "Melvin and I came to this process with very high expectations & the team at Excendio did not disappoint", commented Steve Jaffe.





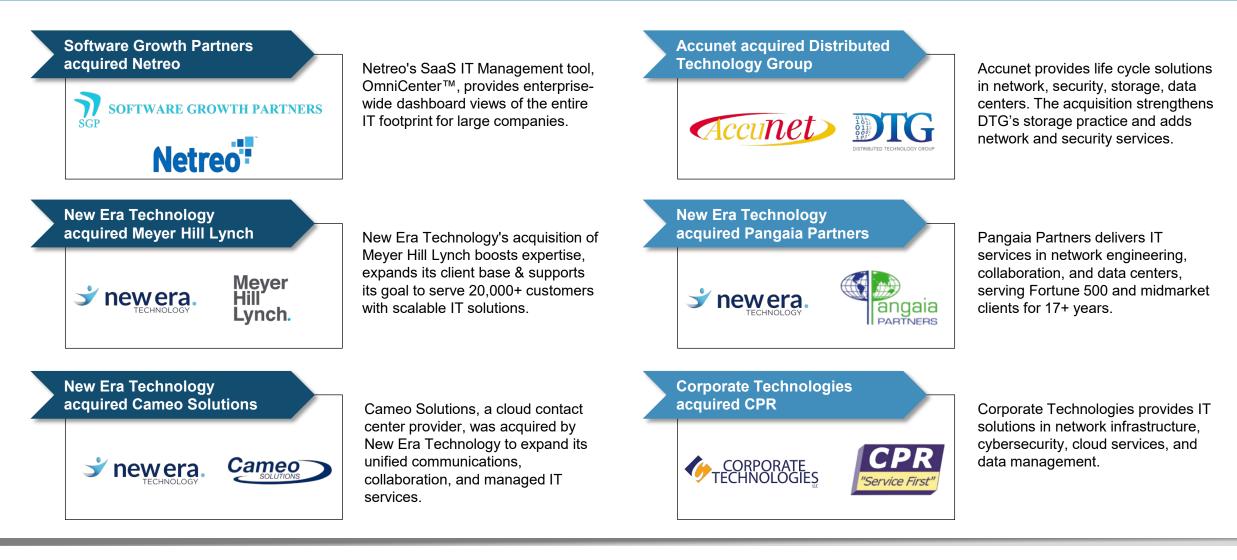
Acquiror – Trafera

Target – Now Micro, Inc

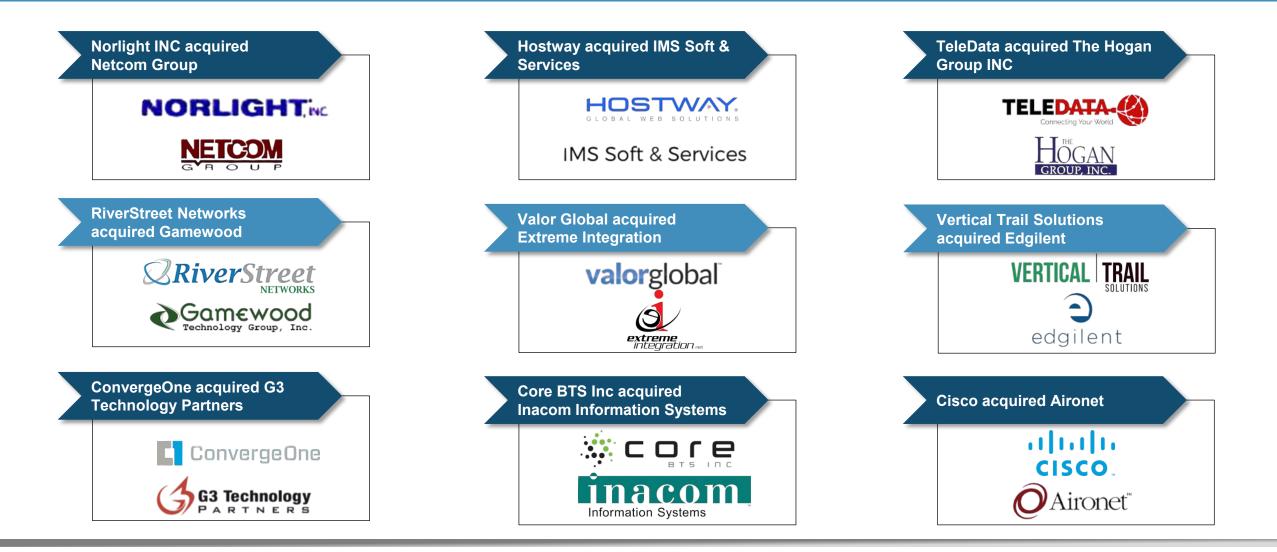
- Trafera acquired Now Micro, Inc. Excendio served as Now Micro's exclusive financial advisor for this successful transaction.
- Now Micro founded more than 30 years ago delivers tailored, purpose-built technology solutions to SLED & commercial enterprises encompassing hardware, software & services.
- Trafera is a leading provider of educational technology to k-12 schools.
- This acquisition will help Now Micro in their growth and will enable them to offer a broader range of services & solutions to customers.
- "We are thankful to Excendio team for their relentless work, for guiding us through this process & finding the best partner. We would certainly want them on our side if we had to do it again." commented Pat & Bob.

MSP Transactions

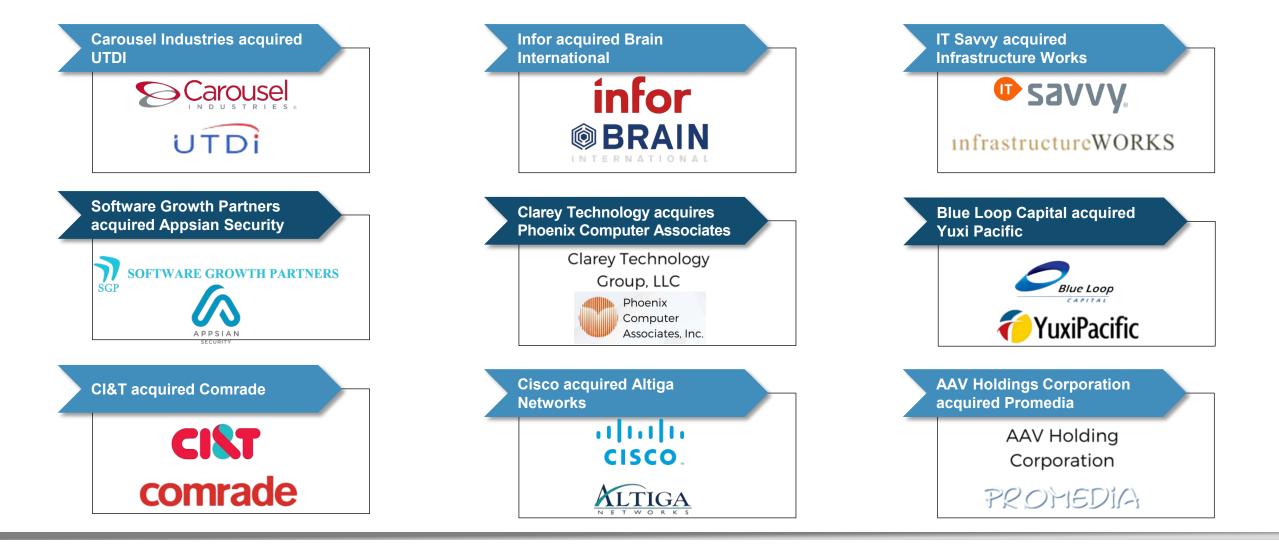




Other Transactions



Other Transactions



Appendix - IT Services Comparable Company Analysis

	Market Data	L	TM Financial	S	Val	uation Multip	les
Sector	% 52 week	Gross	EBITDA	Net Profit	EV/ LTM	EV/ LTM	Price/
	high	Margin (%)	Margin (%)	Margin (%)	EBITDA	Revenue	Earnings
Managed Infrastructure Mean	75%	54%		10%	22.6 x	9.2 x	70.8 x
Managed Infrastructure Median	73%	55%		11%	21.7 x	10.7 x	79.4 x
Offshore Services Mean	77%	34%		11%	13.5 x	2.7 x	23.4 x
Offshore Services Median	79%	35%		12%	14.5 x	2.5 x	23.9 x
Consulting Mean	79%	36%		7%	11.9 x	1.4 x	28.1 x
Consulting Median	86%	39%		8%	13.9 x	1.5 x	21.6 x
IT Commercial Services Mean	55%	27%		10%	11.0 x	151.4 x	19.6 x
IT Commercial Services Median	68%	29%		11%	10.1 x	2.0 x	17.7 x
Government Consulting Mean	62%	27%		6%	10.9 x	1.2 x	16.1 x
Government Consulting Median	63%	23%		5%	10.4 x	1.1 x	15.0 x
Managed Services Mean	73%	28%		9%	12.4 x	2.1 x	21.9 x
Managed Services Median	76%	26%		10%	11.1 x	1.4 x	20.0 x
Total Industry Mean	70%	35%	19%	9%	13.7 x	28.0 x	30.0 x
Total Industry Median	75%	32%	16%	10%	12.5 x	1.7 x	20.8 x

			Market Dat	ta				LTM Financ	ials		Valuation Multiples			
Company	HQ	Stock	% 52 week	Мсар	Enterprise	LTM	LTM Net	Gross	EBITDA	Net Profit	EV/LTM	EV/LTM	Price/	
	Country	Price	high	(\$ Mn)	Value (\$	Revenue	Income	Margin (%)	Margin (%)	Margin (%)	EBITDA	Revenue	Earnings	
Managed Infrastructure														
Equinix Inc	US	\$803.00	81%	\$78,158	\$94,038	\$8,748	\$815	49%	39%	9%	27.3 x	10.7 x	95.9 x	
Digital Realty Trust	US	\$142.10	72%	\$47 <i>,</i> 837	\$62,342	\$5 <i>,</i> 555	\$602	55%	52%	11%	21.7 x	11.2 x	79.4 x	
Digital Ocean Holdings	US	\$34.17	73%	\$3,146	\$4,414	\$781	\$84	60%	30%	11%	18.6 x	5.7 x	37.2 x	
Managed Infrastructure Mean			75%					54%	40%	10%	22.6 x	9.2 x	70.8 x	
Managed Infrastructure Median			73%					55%	39%	11%	21.7 x	10.7 x	79.4 x	
Offshore Services														
Tata Consultancy Services	IN	\$42.08	79%	\$1,52,254	\$1,47,964	\$28,111	\$5 <i>,</i> 357	45%	28%	19%	18.7 x	5.3 x	28.4 x	
Infosys Limited	IN	\$18.33	78%	\$75,936	\$73,300	\$19,112	\$3 <i>,</i> 304	30%	24%	17%	16.1 x	3.8 x	23.0 x	
HCL Technologies Limited	IN	\$18.58	79%	\$50 <i>,</i> 366	\$50,335	\$13,660	\$2,029	41%	24%	15%	15.4 x	3.7 x	24.8 x	
Cognizant Technology Solutions	US	\$75.90	84%	\$37,541	\$36,801	\$19,736	\$2,240	34%	18%	11%	10.4 x	1.9 x	16.8 x	
Wipro Limited	IN	\$3.06	81%	\$32,011	\$28,027	\$10,361	\$1,447	30%	20%	14%	13.3 x	2.7 x	22.1 x	
LTI Mindtree Limited	IN	\$52.41	66%	\$15,524	\$14,500	\$4,435	\$537	28%	20%	12%	16.6 x	3.3 x	28.9 x	
Tech Mahindra Limited	IN	\$16.55	78%	\$14,643	\$14,011	\$6,183	\$496	33%	15%	8%	15.3 x	2.3 x	29.5 x	
Genpact Limited	BM	\$50.00	88%	\$8,783	\$9,553	\$4,767	\$514	35%	18%	11%	11.2 x	2.0 x	17.1 x	
Globant S.A.	LU	\$118.48	50%	\$5,219	\$5,473	\$2,416	\$166	36%	17%	7%	13.6 x	2.3 x	31.5 x	
WNS Holdings Limited	IN	\$61.32	85%	\$2 <i>,</i> 663	\$2,814	\$1,315	\$126	36%	21%	10%	10.2 x	2.1 x	21.1 x	
Mphasis Limited	IN	\$29.18	77%	\$5,533	\$5,357	\$1,661	\$199	43%	20%	12%	15.8 x	3.2 x	27.9 x	
Sonda S.A.	CL	\$0.38	79%	\$333	\$612	\$1,653	\$34	15%	7%	2%	5.4 x	0.4 x	9.7 x	
Offshore Services Mean			77%					34%	19%	11%	13.5 x	2.7 x	23.4 x	
Offshore Services Median			79%					35%	20%	12%	14.5 x	2.5 x	23.9 x	

			Market Da	ta				LTM Financ	cials		Valua	ation Multipl	es
Company	HQ	Stock	% 52 week	Мсар	Enterprise	LTM	LTM Net	Gross	EBITDA	Net Profit	EV/ LTM	EV/LTM	Price/
	Country	Price	high	(\$ Mn)	Value (\$	Revenue	Income	Margin (%)	Margin (%)	Margin (%)	EBITDA	Revenue	Earnings
Consulting													
FTI Consulting	US	\$162.07	67%	\$5 <i>,</i> 557	\$5,801	\$3 <i>,</i> 668	\$262	32%	11%	7%	15.0 x	1.6 x	21.2 x
Huron Consulting Group	US	\$142.30	92%	\$2 <i>,</i> 550	\$3,142	\$1,522	\$117	31%	13%	8%	15.4 x	2.1 x	21.9 x
Resources Connection	US	\$6.56	54%	\$217	\$171	\$826	\$76	40%	12%	9%	1.7 x	0.2 x	2.9 x
The Hackett Group	US	\$29.17	86%	\$806	\$806	\$314	\$30	39%	15%	9%	16.6 x	2.6 x	27.2 x
Information Services Group	US	\$4.00	99%	\$193	\$235	\$248	\$3	39%	7%	1%	13.9 x	0.9 x	68.0 x
Consulting Mean			79%					36%	12%	7%	12.5 x	1.5 x	28.2 x
Consulting Median			86%					39%	12%	8%	15.0 x	1.6 x	21.9 x
IT Commercial Services													
Accenture plc	IE	\$304.33	76%	\$190,518	\$190,083	\$67,221	\$7 <i>,</i> 683	32%	18%	11%	16.1 x	2.8 x	24.8 x
Capgemini SE	FR	\$156.94	68%	\$26,672	\$30,245	\$21,750	\$1,492	26%	14%	7%	10.0 x	1.4 x	17.9 x
CGI Inc	CA	\$98.22	80%	\$19,666	\$21,976	\$10,583	\$1,219	16%	19%	12%	10.8 x	2.1 x	16.1 x
Atos SE	FR	\$43.20	0%	\$822	\$1,980	\$10,954	(\$5,165)	33%	-	-	-	0.2 x	-
Unisys Corporation	US	\$4.62	52%	\$328	\$489	\$2 <i>,</i> 008	(\$193)	29%	3%	-	7.8 x	0.2 x	-
IT Commercial Services Mean			55%					27%	13%	10%	11.1 x	1.3 x	19.6 x
IT Commercial Services Median			68%					29%	16%	11%	10.4 x	1.4 x	17.9 x
Government Consulting													
Booz Allen Hamilton Holding Corporati	US	\$105.28	55%	\$13,060	\$16,201	\$11,777	\$870	55%	13%	7%	10.4 x	1.4 x	15.0 x
CACI International Inc	US	\$373.37	63%	\$8,210	\$11,470	\$8 <i>,</i> 362	\$477	9%	11%	6%	12.3 x	1.4 x	17.2 x
Science Applications International Cor	US	\$112.53	72%	\$5 <i>,</i> 308	\$7,665	\$7,518	\$269	11%	8%	4%	12.4 x	1.0 x	19.7 x
Maximus, Inc.	US	\$68.21	73%	\$3 <i>,</i> 861	\$5 <i>,</i> 305	\$5 <i>,</i> 382	\$284	23%	11%	5%	8.9 x	1.0 x	13.6 x
ICF International, Inc.	US	\$86.17	48%	\$1 <i>,</i> 586	\$2 <i>,</i> 183	\$2 <i>,</i> 020	\$110	37%	11%	5%	9.9 x	1.1 x	14.4 x
Government Consulting Mean			62%					27%	11%	5%	10.8 x	1.2 x	16.0 x
Government Consulting Median			63%					23%	11%	5%	10.4 x	1.1 x	15.0 x

			Market Dat	ta				LTM Financ	ials		Valua	ation Multiple	es
Company	HQ	Stock	% 52 week	Мсар	Enterprise	LTM	LTM Net	Gross	EBITDA	Net Profit	EV/LTM	EV/LTM	Price/
	Country	Price	high	(\$ Mn)	Value (\$	Revenue	Income	Margin (%)	Margin (%)	Margin (%)	EBITDA	Revenue	Earnings
Managed Services													
Accenture plc	IE	\$304.33	76%	\$1,90,652	\$1,90,217	\$67,221	\$7 <i>,</i> 683	32%	18%	11%	16.1 x	2.8 x	24.8 x
Tata Consultancy Services	IN	\$42.08	79%	\$1,52,254	\$1,47,964	\$28,111	\$5 <i>,</i> 357	45%	28%	19%	18.7 x	5.3 x	28.4 x
International Business Machines Corpo	US	\$244.00	92%	\$2,26,252	\$2,70,057	\$62,753	\$6 <i>,</i> 023	57%	19%	10%	22.2 x	4.3 x	37.6 x
Infosys Limited	IN	\$18.33	78%	\$75 <i>,</i> 936	\$73 <i>,</i> 300	\$19,112	\$3,304	30%	24%	17%	16.1 x	3.8 x	23.0 x
Capgemini SE	FR	\$156.94	68%	\$26 <i>,</i> 454	\$30 <i>,</i> 005	\$21,750	\$1,492	26%	14%	7%	9.9 x	1.4 x	17.7 x
Cognizant Technology Solutions	US	\$75.90	84%	\$37,541	\$36,801	\$19,736	\$2,240	34%	18%	11%	10.4 x	1.9 x	16.8 x
Wipro Limited	IN	\$3.06	81%	\$32 <i>,</i> 011	\$28,027	\$10,361	\$1,447	30%	20%	14%	13.3 x	2.7 x	22.1 x
DXC Technology Company	US	\$17.08	69%	\$3 <i>,</i> 092	\$5 <i>,</i> 870	\$13,088	(\$75)	24%	12%	-	3.6 x	0.4 x	-
Rackspace Technology, Inc	US	\$1.65	48%	\$378	\$3 <i>,</i> 536	\$2,737	(\$858)	19%	-	-	-	1.3 x	-
CGI Group	CA	\$98.22	80%	\$19,666	\$20,782	\$10,385	\$1,217	16%	19%	12%	10.3 x	2.0 x	16.2 x
ePlus	US	\$61.93	58%	\$1,648	\$1,545	\$2,125	\$105	26%	8%	5%	8.9 x	0.7 x	15.7 x
Insight Enterprises	US	\$152.62	67%	\$4 <i>,</i> 850	\$5,757	\$8,702	\$250	20%	6%	3%	11.8 x	0.7 x	19.4 x
Leidos	US	\$134.06	66%	\$17,188	\$21,659	\$16,662	\$1,254	17%	13%	8%	10.2 x	1.3 x	13.7 x
NTT Data	JP	\$18.41	85%	\$25 <i>,</i> 807	\$41,005	\$28,952	\$887	27%	16%	3%	9.1 x	1.4 x	29.1 x
Science Applications Int.	US	\$112.53	72%	\$5 <i>,</i> 372	\$7,729	\$7,518	\$269	11%	8%	4%	12.5 x	1.0 x	20.0 x
Managed Services Mean			73%					28%	16%	9%	12.4 x	2.1 x	21.9 x
Managed Services Median			76%					26%	17%	10%	11.1 x	1.4 x	20.0 x

Sector	Beta Levered	Beta Unlevered	Unlevered Discount Rate	Relevered Discount Rate ⁽¹⁾	Relevered Discount Rate ⁽²⁾
Managed Infrastructure	0.66	0.34	6.3%	6.8%	7.9%
Offshore Services	1.05	0.97	10.1%	11.7%	14.8%
Consulting	0.65	0.48	7.1%	7.9 %	9.5%
Government Consulting	0.71	0.39	6.6%	7.2%	8.4%
Managed Services	1.06	0.65	8.1 %	9.2%	11.3%
Total Industry	0.83	0.57	7.6%	8.6%	10.4%

 ${}^{(l)}D/E$ ratio of 0.33 is assumed to calculate Relevered Discount Rate.

⁽²⁾D/E ratio of 1 is assumed to calculate Relevered Discount Rate.

*Source: Yahoo Finance, Fred, Trading Economics.



Madhur has over 20 years of experience in middle market IT and software Mergers & Acquisitions and Consulting. Prior to joining Excendio, Madhur worked in various senior transaction advisory and middle market SME roles at firms such as Citibank, Barclays, Lehman Brothers, New York Life, KPMG, Moody's and KBRA.

He has worked extensively with companies in the \$10MN-\$1BN revenue range across a range of strategic initiatives including exits and acquisitions, working capital optimization, IT implementation, financial planning, valuation and debt restructuring. Middle market businesses are personal and can often be someone's passion and life's work. As such, Madhur focuses not just on the specifics of the transaction, but also on how it fits into the life goals of the owner and the importance of career transition for them.

Madhur will often connect founders looking to exit with the right industry participants to ensure founders can confidently exit knowing they've maximized their business's value, gaining the clarity, confidence, and peace of mind they deserve.

Madhur has a PhD in Financial Economics from UC Berkeley, Haas School of Business. He lives with his wife and son in New Jersey. He loves tennis, wine, the outdoors and spending time with family and friends.

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